



Stephen Goldsmith

Stephen Goldsmith is the Daniel Paul Professor of Government and the Director of the Innovations in American Government Program at Harvard University's Kennedy School of Government. He is also the Vice-Chair of the Corporation for National and Community Service. He previously served two terms as Mayor of Indianapolis, America's 12th largest city where he earned a reputation as one of the country's leaders in public private partnerships, competition and privatization. As mayor, he reduced government spending, cut the city's bureaucracy, held the line on taxes, eliminated counterproductive regulations, and invested over 1B\$ in infrastructure including a transformation of downtown Indianapolis that has been held up as a national model. The Wall Street Journal has called Mayor Goldsmith a "pioneering privatizer of city services." Goldsmith was the chief domestic policy advisor to the George W. Bush campaign in 2000. His publications include: *Unlocking the Power of Networks: Keys to High Performance Government*; *Governing by Network: The New Shape of the Public Sector*; *Putting Faith in Neighborhoods: Making Cities Work through Grassroots Citizenship*; and *The Twenty-First Century City: Resurrecting Urban America*. His next book on civic entrepreneurship is expected out next year.

Professional Experience

2001-Present: Daniel Paul Professor of Government and Director, Innovations in American Government at Harvard University, John F. Kennedy School of Government

1999-2000: Chief Domestic Policy Advisor, Bush for President Campaign

1992-1999: Mayor, City of Indianapolis

1979-1990: Prosecuting Attorney, Marion County

1972-1978, 1991, 2000: Attorney, Private Practice

Other Academic Appointments

Fox Leader in the School of Arts and Sciences and the Law School, University of Pennsylvania

Adjunct Professor, Columbia University

Adjunct and Assistant Professor—Indiana University

Education

University of Michigan, J.D. with honors, 1971

Associate Editor, University of Michigan Law Review

Wabash College, A.B. 1968, Honorary Doctor of Laws, 1993

Board Leadership

Corporation for National and Community Service, Vice-Chairman (former Chairman 2001-2009), America's Promise: The Alliance for Youth

Finish Line Corporation

United States Infrastructure Corporation

Previous Board Membership

Anacostia Waterfront Redevelopment Corporation, Chair

National Council for Public-Private Partnerships, Honorary Co—Chairman

National Commission on Model State Drug Laws, Vice Chairman

National Campaign to Prevent Teen Pregnancy

The Steak n Shake Company

Waterfield Mortgage Company

Council for Excellence in Government

Department of Defense’s Defense Reform Group

Bureau of Justice Statistics [Peer Review Panels: National Institute of Justice, Office of Juvenile Justice]

Attorney General’s Commission on Missing & Exploited Children

Aspen Institute Domestic Strategy Group and Roundtable on Comprehensive Community Initiatives for Children and Family

American Prosecutors Research Institute

Commercial Activities Panel—GAO

Center for Civic Innovation, Manhattan Institute Chairman,

White House Task Force on Disadvantaged Youth

Fannie Mae Foundation

Homes for Working Families

Personal Awards

The Federal 100 (Technology Leadership) Award, 2009

Fellow, National Academy of Public Administration, 2006

Voices for National Service, Outstanding National Service Advocacy Award, 2006

National Academy of Public Administration, Louis Brownlow Book Award for Governing By Network, 2005

Price Waterhouse Coopers, Outsourcing World Achievement Award, 2001

Indianapolis Business Journal, Indianapolis’ Most Influential Leader, 1999

The Archdiocese of Indianapolis, Community Service Award, 1999

Governing Magazine, Public Official of the Year, 1995

National Council for Public–Private Partnerships, Distinguished Leadership Award, 1993

Harvard/ Ford Foundation, Innovations in American Government, 1995

Council for Urban Economic Development, President’s Award, 1995

Free Congress Foundation, Governance Award, 1995

Citizens Against Government Waste, Taxpayers' Hero Award, 1992

Various National Awards for Child Support Enforcement Leadership. 1983–88

Books

Unlocking the Power of Networks: Keys to High-Performance Government: Brookings Institute: 2009.

Governing By Network: The New Shape of the Public Sector: Brookings Institute. 2004.

Putting Faith In Neighborhoods: Making Cities Work Through Grassroots Citizenship: Hudson Institute. 2002.

The Twenty-First Century City Resurrecting Urban America: Regnery 1997

The Entrepreneurial City: A How-To Handbook for Urban Innovators. Editor, Manhattan Institute. 1999.

Chapters

“Moving from Core Functions to Core Values: Lessons from State Eligibility Modernizations,” co-authored with Tim Burke, *Unlocking the Power of Network* (pages 95-120). Brookings Institute: 2009, edited by Stephen Goldsmith and Donald Kettl.

“Who should control a four-year-old’s education the government or parents?” *Education Next*, Vol 7, No 3., p 40 –46. Summer 2007.

“National Service on a Community Scale,” *The AmeriCorps Experiment and the Future of National Service* (pages 87–96). Progressive Policy Institute, edited by Will Marshall and Marc Porter Magee.

“Restructuring Labor-Management Relations to Improve Government Services”, *Going Public: The Role of Labor-Management Relations in Delivering Quality Government Services* (pages 107–123). Industrial Relations Research Association Series, edited by Jonathan Brock and David B. Lipsky.

“Local Problem Solving: Empowerment as a Path to Job Satisfaction,” *For The People: Can We Fix Public Service*

Visions of Governance in the 21st Century? (pages 152–168). Harvard University, Kennedy School of Government, edited by John D. Donahue and Joseph S. Nye.

Journals

“Governing by Network: The Answer to Pound’s Unanticipated Dissatisfaction.” *Indiana Law Journal Supplement*. Vol. 82 (2006–2007), 0. 1243–1255.

“Local Innovation in 2006: A Focus on Partnerships,” *The Municipal Yearbook 2007*. International County Management Association (ICMA). 2007.

“Privatizing to Improve Government”, *Reason Foundation, 20th Anniversary Annual Privatization Report*. August 2006.

“The New (Networked) Government Marketplace,” (With William Eggers) *Service Contractor*. Spring 2005.

“Rewiring Government,” (with William Eggers) *Federal Computer Weekly*. November 18, 2004.

“Governing by Network: CIOs and the New Public Sector,” *Public CIO* November 2004.

“Networked Government”, *Government Executive*. June 2003.

“Rejoinder to Ideology and Inner City Redevelopment: Conservative Activism”, *Journal of Urban Affairs*. Volume 25, Number 1, 2003.

“Partnering for Public Value: New Approaches in Public Employee Labor-Management Relations”, *University of Pennsylvania Journal of Labor and Employment Law*. Spring 2003.

“The Coming Digital Polis”, *City Journal*. Summer 2000.

“Can Business Really Do Business with Government”, *Harvard Business Review*. May–June, 1997.

“Regulation and the Urban Marketplace”, *Regulation The Cato Review of Business & Government*. No. 4, 1994.

“A Practitioner’s Approach to Selective Incapacitation”, *Public Administration Review*. Vol. 45, Special Issue, November 1985.

Columns, Essays

Foreword in *The Public Innovator's Playbook: Nurturing Bold Ideas in Government*, by Bill Eggers and Shalabh Singh, co-published by The Ash Institute and Deloitte Research. April 7, 2009.

“Good Works in Hard Times,” Op-ed with John Bridgeland, *Washington Times*. March 9, 2009.

“Service Stimulus” comments on *What’s Missing in the Stimulus Plan*, Room for Debate Blog, [New York Times Online](#). January 28, 2009.

“Volunteers for National Service Desperately Needed.” With Senator Harris Woffard. [The Miami Herald](#). December 3, 2008.

“The Rewards of Volunteer Service.” With Vince Jurasti. [The Washington Times](#). August 17, 2008.

“Moving Men into the Mainstream: Best Practices in Prisoner Reentry Assistance.” With William B. Eimicke. [Manhattan Institute](#): *Civic Bulletin* No 51 (March 2008).

“Improving Government Practices without Breaking the Bank,” *Governing Magazine*. January 23, 2008.

“A Second Chance for Former Inmates.” Stephen Goldsmith and William B. Eimicke. *The San Diego Tribute*. January 4, 2008.

“What’s Left for Government to Do?” *The American*. Volume 2, No. 1, p. 94–99. January/February 2008.

“The Feds vs. Innovation,” *The Washington Post.com*. August 18, 2007.

“Affordability Gap Destroying Dream of Owning Home.” Henry G. Cisneros and Stephen Goldsmith. *The Chicago Sun Times*. April 28, 2007.

“Improving Government Services Through Networked Government,” *Special Feature in Finance Ministers’ Annual Reference Report*, UK. August 2006.

“Pre-K: Shaping the System That Shapes Children,” *Civic Bulletin*. Center for Civic Innovation, Manhattan Institute, Issue No. 42. August 2006.

Editor, “Management Insights,” *Governing Magazine* online publication, weekly from February 2006.

“An Agenda of Compassion that Works,” *Washington Times*. 8 March 2006 (With John Bridgeland).

“New Approaches Taken... Positive Outcomes Earned,” *Florida Connections*, Fall 2005.

“Government for Hire,” *The New York Times*. February 21, 2005.

“This Works: Managing City Finances”, *Civic Bulletin*. Center for Civic Innovation, Manhattan Institute, Issue No. 31. March 2003.

“The Compassion Factor”, *Wall Street Journal*. January 29, 2003.

“Joining Helpful Hands”, *The Washington Times*. July 19, 2002.

“It’s Morning for AmeriCorp: Volunteers Mobilize”, *The Wall Street Journal*. January 31, 2002.

“Competing for Better Government”, *The New York Times*. December 7, 2001.

“A Little Help From Above”, *The Wall Street Journal*. January 30, 2001.

“Innovation in Government”, *Leading for Innovation*. The Drucker Foundation. 2001.

“What Compassionate Conservatism Is—and Is Not”, *Hoover Digest Research and Opinion on Public Policy*. No. 4, 2000.

Columnist, *Indianapolis Star*. 2000.

“How to Build a Better School System”, *The Washington Times*. June 3, 1998.

“The City and Civil Society”, *Essays On Civil Society*. The Civil Society Project. June 1997.

“Liberating People for Self-Government”, *The Heritage Foundation*. 1996.

“Revamping Welfare, Rebuilding Lives”, *The New York Times*. August 4, 1996.

“A New Plan for Urban Renewal”, *The Washington Times*. June 21, 1996.

“Designing a Smooth Privatization”, *The Wall Street Journal*. June 3, 1996.

“Preparing Our Cities for the Next Century”, *Commonwealth*. *Commonwealth Club of California*. Vol. 90, No. 7, February 12, 1996.

“Giving a Public Airport a Private Spin”, *Newsday*. August 25, 1995.

“We Can Save America’s Cities—and Here’s How”, *The Washington Times*. November 18, 1994.

“End the Welfare Delivery Monopoly”, *The Wall Street Journal*. August 23, 1994.

“Beyond the Contract: Setting Priorities”, *The Wall Street Journal*. December 15, 1994.

“Crime Control, City by City”, *The New York Times*. December 19, 1992.

“When Cities Turn to Privatization”, *The Wall Street Journal*. December 3, 1992.

“Moving Municipal Services Into the Marketplace”, *Carnegie Council Privatization Project*. November 12, 1992.

“Bureaucracy Shackles the Urban Poor”, *The Wall Street Journal*, June 10, 1992.

Editor, *Prosecutors Perspective*. American Prosecutors Research Institute.

Columnist, *The Law Enforcement News*. 1989 -1990.

“Information as Prevention”, *School Safety*. Spring 1989.